

Top Starts

	Name of Project	Location	Owner	Architect / General Contractor	Construction Valuation (in millions)
1	Sacramento International Airport Central Terminal B and Concourse Start date: October 2008 Expected completion date: December 2011 Seeking LEED certification: Yes. Seeking LEED Gold certification. Description: A four-story terminal, boarding gate areas and taxiways. The airside concourse will feature jet gates and an international arrivals facility.	Sacramento	Sacramento International Airport	Corgan Associates, Inc. is Architect of Record; Fentress Architects is Associate Architect Austin Commercial & Walsh Construction (joint venture); Turner Construction, FCI Constructors and Teichert Construction (joint)	\$700
2	John Muir Medical Center Start date: January 2008 Expected completion date: December 2010 Seeking LEED certification: No. Description: The 400,000 sq-ft expansion will add a five-story, 242-bed tower, underground loading dock, and a central utility plant to the health systems Walnut Creek campus.	Walnut Creek	John Muir Health	Ratcliff Architects Clark Construction Group - California, LP	\$300
3	UCSF, Cardiovascular Research Building Start date: April 2008 Expected completion date: November 2010 Seeking LEED certification: Yes. Seeking LEED Silver certification. Description: A five-story, 232,000-sq-ft research facility for the study of cardiovascular diseases. Lean construction methods and building information modeling were used to improve efficiency and minimize waste.	San Francisco	University of California, San Francisco	SmithGroup, Inc. Rudolph and Sletten	\$181
4	SMCCD College of San Mateo CIP2 Start date: June 2008 Expected completion date: April 2011 Seeking LEED certification: Yes. Seeking LEED Silver certification. Description: A 140,000 sq-ft student services and faculty administration building, a 90,000 sq-ft health and wellness building and campus wide sitework improvements.	San Mateo	San Mateo County Community College District	LPA Inc., and Kwan Henmi Architecture/Planning McCarthy Building Companies, Inc.	\$153
5	School of Engineering Quad 2 Phase 2 Start date: March 2008 Expected completion date: March 2010 Seeking LEED certification: No; however, many sustainable building features are being incorporated. Description: Two three-story, steel-frame buildings with full basements. The 126,000 sq-ft School of Engineering Center will feature an auditorium, library, and amphitheater. The 100,000 sq-ft Nano Technology Center will feature low vibration and clean room requirements.	Palo Alto	Stanford University	BOORA and CAS Hathaway Dinwiddie	\$152
6	University Gateway Residential Start date: April 2008 Expected completion date: June 2010 Seeking LEED certification: No. Description: A seven-level student apartment component, a single-level retail/restaurant component, an eight-level parking garage, and associated sitework and landscaping.	Los Angeles	Urban Partners	Smith Togawa Martin Clark Construction Group - California, LP	\$134.2
7	East Los Angeles High School No. 2 Start date: December 2008 Expected completion date: August 2010 Seeking LEED certification: The project has been designed to meet Collaborative for High Performance Schools standards. Description: A 330,000 sq-ft high school comprised of five small learning communities. The campus will include a performing arts theater and outdoor amphitheater which will be shared with the East Los Angeles Classic Theater Company in a joint use agreement.	Los Angeles	Los Angeles Unified School District	Langdon Wilson Clark Construction Group - California, LP	\$130

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8	John Muir, Medical Center, Concord Campus Start date: February 2008 Expected completion date: November 2010 Seeking LEED certification: No. Description: An expansion of the existing John Muir Medical Center. The five-story 175,000-sq-ft tower will include 12 private cardiovascular intensive care beds, 49 telemetry beds for monitoring cardiac patients, four cardiac catheterization labs and 12 recovery beds.	Concord	John Muir Health	Kaplan McLaughlin Diaz Rudolph and Sletten	\$120
9	Los Angeles Unified School District - Central Region High School No. 13 Start date: June 2008 Expected completion date: December 2010 Seeking LEED certification: The project is aiming for 41 Collaborative for High Performance Schools points. It is also seeking to become LEED Gold certified. Description: A three-story classroom building and an administration building, two athletic fields with bleachers, performing arts/multi-purpose building, library, cafeteria and gymnasium.	Los Angeles	Los Angeles Unified School District	HMC Architects Turner Construction Company	\$116.3
10	Palmdale Water Reclamation Plant Start date: September 2008 Expected completion date: December 2011 Seeking LEED certification: No. Description: A 15 million gallons a day expansion including concrete aeration tanks, digestion tank, final sedimentation tanks, chlorine contact tanks and secondary equalization tank.	Palmdale	L.A. County Sanitation District	L.A. County Sanitation District W. M. Lyles Co.	\$114.6
11	Bachelor Enlisted Quarters Start date: November 2008 Expected completion date: April 2010 Seeking LEED certification: Yes. Seeking LEED Silver certification. Description: A design-build of five new multi-story bachelor enlisted quarters with activity buildings.	Camp Pendleton	Department of Navy	Cass/Sowatsky/ Chapman & Associates Harper Construction Co., Inc.	\$114.5
12	Washington Hospital Central Plant and CJR Start date: November 2008 Expected completion date: January 2012 Seeking LEED certification: No. Description: A 40,000-sq-ft central plant with ancillary work including a new utility tunnel and new loading dock; and a 40,000-sq-ft Center for Joint Replacement.	Fremont	Washington Hospital	Fong & Chan Swinerton Builders	\$114
13	Palladio at Broadstone Start date: January 2008 Expected completion date: November 2009 Seeking LEED certification: No. Description: A 55-acre, open-air retail center that includes 18 steel-frame buildings. The project includes almost 400,000 sq-ft of retail and restaurant space and a 93,000 sq-ft four-story office building.	Folsom	Broadstone Land, LLC	Field Paoli Architects S.D. Deacon Corp. of California	\$110
14	Opus Logistics Center Start date: April 2008 Expected completion date: Winter 2008/Spring 2009 Seeking LEED certification: No. Description: The first phase of a three-building project, the initial building will be a 1.9-million sq-ft facility.	Stockton	Arch Road LP	Opus A&E / Ware Malcomb Opus West	\$104.9

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15	Los Angeles Unified School District - Valley Region High School No. 5 Start date: May 2008 Expected completion date: September 2010 Seeking LEED certification: The project is aiming for 34 Collaborative for High Performance Schools points. Description: A three-story classroom building and two-story administration, multi-purpose, maintenance and food service building. Also included is a one-story gymnasium building and one-story concession building.	Los Angeles	Los Angeles Unified School District	Martinez Architects Inc. Turner Construction Company	\$103.2
16	UCSD North Campus Housing Start date: March 2008 Expected completion date: September 2009 Seeking LEED certification: Yes. Seeking LEED Silver certification. Description: This project is comprised of 1,020 beds in various building forms, including one 155-story residential tower; two four-story podium buildings; and five three- and four-story on-grade buildings.	San Diego	University of California, San Diego	Exec. Architect: MVE Institutional, Inc., Design Architect: SOM Turner Construction Company	\$100
	Mercy General Hospital Start date: April 2008 Expected completion date: December 2011 Seeking LEED certification: No. Description: A 121,130-sq-ft four-story (plus basement) 91-bed facility that will enhance Mercy General's cardiac and heart program. Also included is a complete remodel of the existing hospital's north wing.	Sacramento	Catholic Healthcare West	HDR, Inc. DPR Construction, Inc.	\$100
17	J. Paul Leonard Library & Sutro Library Start date: April 2008 Expected completion date: Summer 2011 Seeking LEED certification: No. Description: A 350,000 sq-ft design-build renovation and addition to the existing structure of the J. Paul Leonard Library.	San Francisco	San Francisco State University	HMC Architects Barnhart, Inc.	\$98.6
18	CSUN Valley Performing Arts Center Start date: March 2008 Expected completion date: July 2010 Seeking LEED certification: No. Description: A 160,000-sq-ft center with a 1,600 seat main hall, 250 seat black box theater, rehearsal spaces, dressing rooms, shops and support spaces, center administration offices, campus radio station and instructional lab and lecture spaces.	Northridge	California State University, Northridge	HGA C.W. Driver	\$98.5
19	Hillcrest High School Start date: August 2008 Expected completion date: May 2011 Seeking LEED certification: No. Description: A high school including play fields, library, black-box theater, gymnasium, and aquatic center facilities for joint-use by the neighboring community.	Riverside	Alvord Unified School District	HMC Architects Neff Construction	\$97.3
20	Hotel Conference Center at LA Live! Start date: March 2008 Expected completion date: November 2009 Seeking LEED certification: No. Description: A four-level, 232,370-sq-ft conference center building. The center includes an exhibit area, junior ballroom and a grand ballroom.	Los Angeles	Anschutz Entertainment Group	Gensler PCL Construction Services, Inc.	\$93.8

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21	Horizon at Playa Vista - Parcel B Start date: December 2008 Expected completion date: June 2010 Seeking LEED certification: Yes. Seeking LEED Silver certification. Description: Two structural steel buildings featuring over 300,000 sq-ft of office and retail space, as well as a freestanding cast-in-place post-tensioned parking structure with six levels for 1,313 cars.	Playa Vista	Lincoln Property Company	Johnson Fain (Design) / HKS Architects (AOR) Morley Construction Company	\$93.1
22	The Campus at Playa Vista Start date: May 2008 Expected completion date: November 2009 Seeking LEED certification: Yes. Seeking LEED Gold certification. Description: A 320,000 sq-ft commercial office campus, comprised of four buildings with two levels of below grade parking.	Playa Vista	Tishman Speyer	Gensler Hathaway Dinwiddie	\$92
23	Los Angeles Unified School District - Central Region High School No. 16 Start date: December 2008 Expected completion date: October 2010 Seeking LEED certification: The project is aiming for 30.5 Collaborative for High Performance Schools points. Description: A 75-classroom, 210,000 sq-ft school to serve more than 2,000 students on a 13-acre site. The school will also feature a parking area for 194 vehicles, rooftop play courts and a 57,000-sq-ft athletic field.	Los Angeles	Los Angeles Unified School District	AC Martin Partners, Inc. Turner Construction Company	\$90
24	California State University, Long Beach Peterson Hall 3 Replacement Building Start date: April 2008 Expected completion date: March 2011 Seeking LEED certification: No. Description: A 160,000 sq-ft research and science building consisting of research labs, six lecture halls, classrooms, faculty office space, storage, vivarium and animal holding.	Long Beach	California State University, Long Beach	SmithGroup, Inc. Hunt Construction Group, Inc.	\$87
25	The Regeneration Medicine Building Start date: August 2008 Expected completion date: October 2010 Seeking LEED certification: Yes. Seeking LEED Silver certification Description: A 67,000-sq-ft design-build research facility to support stem cell research.	San Francisco	University of California, San Francisco	SmithGroup, Inc DPR Construction, Inc.	\$86
26	Station Landing, AAA Northern California, Nevada and Utah Start date: February 2008 Expected completion date: July 2009 Seeking LEED certification: Yes. Seeking LEED Gold certification. Description: A 255,000-sq-ft six-story building with a four-story above-grade parking structure also includes private and open offices, conference and multi-purpose rooms, a cafeteria and data center.	Walnut Creek	Equity Office Properties & Harvest Properties	Korth Sunseri Hagey Architects Rudolph and Sletten	\$84
27	Central Region Middle School #7 Start date: July 2008 Expected completion date: January 2011 Seeking LEED certification: No. Description: The project consists of 177,476-sq-ft of new buildings, including a three-story classroom and administration building over a basement parking garage with entry plaza, and a multipurpose room/gym/ kitchen building with lunch shelter.	Los Angeles	Los Angeles Unified School District	Osborn Clark Construction Group - California, LP	\$81.1

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28	Huntington Hospital Vertical Expansion Start date: September 2008 Expected completion date: September 2011 Seeking LEED certification: No. Description: A 60,000-sq-ft, three-story hospital addition including an expanded ER department.	Pasadena	Huntington Hospital Pasadena	Freeman White Tower General Contractors	\$80
29	Soka University Performing Arts Center and Classroom Building Start date: December 2008 Expected completion date: September 2010 Seeking LEED certification: Yes. Seeking LEED Gold certification. Description: A 47,836-sq-ft three-level performing arts center that will contain a lobby, support spaces and 1,000-seat auditorium. Also a 48,974-sq-ft classroom building located adjacent to and providing support for the center.	Aliso Viejo	Soka University	Zimmer Gunsul Frasca Architects LLP McCarthy Building Companies, Inc.	\$73
30	Masonic Homes Start date: August 2008 Expected completion date: October 2010 Seeking LEED certification: No. Description: The 425,000 sq-ft project will consist of three buildings comprised of 152 senior citizen apartments, a central common area program with a large dining hall, indoor pool, as well as a health and wellness center.	Union City	Masonic Homes	WWCOT Cahill Contractors, Inc.	\$70
31	ELAC Performing and Fine Arts Complex Start date: May 2008 Expected completion date: April 2010 Seeking LEED certification: Yes. Seeking LEED Gold certification. Description: A 159,000-sq-ft three-building complex that will include the Vincent Price Art Museum, a 77,000 sq-ft recital hall and rehearsal and make-up rooms.	Monterey Park	Los Angeles Community College District	Arquitectonica Taisei Construction Corporation	\$65
32	Geary Blvd Senior Center & Senior Housing Start date: September 2008 Expected completion date: September 2010 Seeking LEED certification: No, but seeking multifamily GreenPoint rating. Description: A 233,000-sq-ft, six-floor building with 150 senior housing rentals with 37,000 sq-ft of parking.	San Francisco	Institute on Aging & BRIDGE Housing Partners	TWM Architects & Planners and TSANG Architects Cahill Contractors Inc	\$62.2
33	UCSC Porter College Residence B and Dining Hall Start date: August 2008 Expected completion date: December 2009 Seeking LEED certification: Yes. Seeking LEED Silver certification. Description: A seismic upgrade of the existing dining and residence areas. The project scope includes approximately 90,000 sq ft of seismic upgrades, new cast-in-place footings and shear-walls up to the existing 5th floor.	Santa Cruz	University of California, Santa Cruz	Forell/Elsesser Engineers, Inc. DPR Construction, Inc.	\$62
34	Western University Health Education Center Start date: March 2008 Expected completion date: August 2009 Seeking LEED certification: No. Description: A four-story, 180,000-sq-ft building to accommodate new colleges of dentistry, optometry and podiatry, along with the relocation of the existing osteopathic medicine college.	Pomona	Western University	Perkins+Will DPR Construction, Inc.	\$61

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35	Orange Coast Medical Center Start date: January 2008 Expected completion date: July 2009 Seeking LEED certification: Yes. Seeking LEED Silver certification. Description: Six-level project will include lab space, imaging, and administration departments.	Fountain Valley	OCCMMC	Welman C D Smith Construction	\$60
36	Regency Tower Start date: January 2008 Expected completion date: October 2009 Seeking LEED certification: Yes, but the LEED certification level sought for this project is unknown at this time. Description: A 10-story, 249,682-sq-ft office building with a three-level, 370,776-sq-ft, 729-stall subterranean parking structure.	Riverside	Silagi Development	Langdon Wilson Snyder Langston	\$58
37	UC Berkeley Law School Infill Project Start date: December 2008 Expected completion date: March 2011 Seeking LEED certification: Yes. Seeking LEED Silver certification. Description: A three-story 53,000-sq-ft law library.	Berkeley	University of California, Berkeley	Ratcliff Architects Hunt Construction Group, Inc.	\$57
	Public Health Service Hospital Adaptive Re-Use Start date: November 2008 Expected completion date: June 2010 Seeking LEED certification: Yes. Seeking LEED Silver certification. Description: A conversion of the 70-year-old Public Health Service Hospital to residential use. The 237,000 sq-ft building will contain 161 one-and two-bedroom rental units. The design also includes the restoration of several adjacent historic buildings.	San Francisco	Forest City Residential West, Inc.	SMWM Architects Plant Construction Company, LP	\$57
	Monarch Village Start date: November 2008 Expected completion date: October 2010 Seeking LEED certification: No. Description: A 208-unit three-level senior living development with parking.	Daly City	American Senior Living	GMPA Architects Nibbi Brothers General Contractors	\$57
38	Student Apartments Start date: June 2008 Expected completion date: May 2010 Seeking LEED certification: No. Description: Construction of 622 beds of student housing with about 225,000 sq ft in three buildings.	Pomona	California State Polytechnic University, Pomona	Sasaki Architects W.E. O'Neil Construction Co. of California	\$56.3
39	Renovation of BF Sisk Courthouse Superior Court of California, County of Fresno Start date: July 2008 Expected completion date: Spring 2010 Seeking LEED certification: No, but project design and specs are generally designed to LEED Silver goals. Description: A former federal courthouse is being completely renovated into a 192,000-sq-ft state superior courthouse with 16 courtrooms and support space for family and probate courts. Seismic upgrades are also being included with the project.	Fresno	Judicial Council of California, Administrative Office of the Courts	SmithGroup, Inc Turner Construction Company	\$56
40	San Pablo Dam Seismic Upgrades Start date: July 2008 Expected completion date: July 2010 Seeking LEED certification: No. Description: The removal of 150,000 cubic yards of the dam and the installation of 187,000 cubic yards of cement.	El Sobrante	East Bay Municipal Utility District	TNM Sukut Construction, Inc.	\$55

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48	Promenade at Orchard Valley Start date: January 2008 Expected completion date: October 2008 Seeking LEED certification: No. Description: More than 150,000-sq-ft shopping center featuring a 16-screen movie theater located near a small lake.	Manteca	Poag & McEwan	MSTSD, Inc. EMJ Corporation	\$43.8
49	MARSOC Bachelor Enlisted Quarters & Dining Facility Start date: May 2008 Expected completion date: January 2010 Seeking LEED certification: Yes. Seeking LEED Silver certification. Description: A design-build project of new multi-story residential units at Camp Pendleton.	Camp Pendleton	Department of Navy	Cass/Sowatsky/Chapman & Associates Harper Construction Co., Inc.	\$43.7
50	General Classroom & Student Services Buildings Start date: February 2008 Expected completion date: February 2010 Seeking LEED certification: Yes. Seeking LEED Silver certification. Description: A four-story 44,604-sq-ft classroom building and a four-story 49,657-sq-ft student services building complex includes tie-ins to campus utilities and infrastructure along with building and general demolition.	Culver City	Los Angeles Community College District	WWCOT Sinanian Development, Inc.	\$42.9
51	Recycled Water Pump Station & Storage Facilities - Phase 1; Lancaster Water Reclamation Plant Stage 5 Start date: February 2008 Expected completion date: July 2010 Seeking LEED certification: No. Description: The construction of four earthen reservoirs totaling 320 acres and other facilities.	Lancaster	Los Angeles County Sanitation District	LACSD Sukut Construction, Inc.	\$42.8
52	Vista Dual Magnet High School Start date: February 2008 Expected completion date: July 2010 Seeking LEED certification: No. Description: Construction of a high school, including: a gymnasium; a food service building; a theater building and an administration and library building on 66 acres.	Vista	Vista Unified School District	NTD Stichler Architects EDGE	\$42
53	Inland Regional Center Start date: June 2008 Expected completion date: September 2009 Seeking LEED certification: No. Description: Two, three-story 84,000 sq-ft office buildings with an interconnected lobby and courtyard. Another building is a two-story, 32,000 sq-ft conference center and workforce center with an auditorium and training areas.	San Bernardino	California Housing Foundation	Ware Malcomb Architects J.D. Diffenbaugh	\$41

Top Starts Methodology 2009

Methodology: Rankings of Top Starts was based on information submitted in March and April of this year. Projects were ranked by construction valuation in millions.

This list is not a definitive list of the top starts in 2008 in the state as some architects and contractors could not disclose information about their projects.

When creating this list, we received submissions from both the architect and general contractor on some projects; we tried our best to verify when certain projects were started. As a result some projects had to be omitted from the list since they did not meet certain criteria.

For more information or to submit for next year's list, please contact Joe Florkowski at (626) 932-6171 or by e-mail at joe_florkowski@mcgraw-hill.com

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41	Tassafaronga Village Start date: July 2008 Expected completion date: May 2010 Seeking LEED certification: Yes. Seeking LEED Gold certification. Description: The demolition and remediation of the project site and the construction of 157 affordable apartment units and a concrete parking garage.	Oakland	Oakland Housing Authority	David Baker + Partners Cahill Contractors, Inc.	\$53.8
42	Santa Paula Water Recycling Facility Start date: July 2008 Expected completion date: May 2010 Seeking LEED certification: No, maybe later. Description: A 3.4 million gallons per day water recycling facility planned to replace an existing wastewater treatment plant.	Santa Paula	Santa Paula Water LLC	PACE (and PERC) PERC	\$53
43	UCSC McHenry Library Renovation Start date: April 2008 Expected completion date: February 2010 Seeking LEED certification: No Description: A renovation of approximately 162,000 sq ft of library, staff offices, public counter, faculty office space and equipment storage of the existing five-story library.	Santa Cruz	University of California, Santa Cruz	BOORA Devcon Construction, Inc.	\$47
	Manufacturing facility Start date: April 2008 Expected completion date: January 2009 Seeking LEED certification: No. Description: A 400,000-sq-ft facility for solar panel production and assembly.	Sacramento	Confidential	CH&D Architects and Integrated Engineering Services XL Construction Corporation	\$47
44	Cisco Systems, Inc. McCarthy Ranch Buildings 2 & 3 Start date: January 2008 Expected completion date: September 2008 Seeking LEED certification: Yes. Seeking LEED Gold certification. Description: Pre-construction and construction services for two office buildings totaling 348,000 sq ft.	Milpitas	Cisco Systems, Inc.	Gensler Devcon Construction, Inc.	\$46
45	Marriott Residence Inn Start date: March 2008 Expected completion date: November 2009 Seeking LEED certification: No. Description: A 240-suite, 13-story hotel featuring 8,000 sq ft of ground-floor retail space and three levels of subterranean parking.	San Diego	Confidential	Awbrey Cook McGill Reno Contracting, Inc.	\$45.5
46	Port of Los Angeles Police Headquarters Start date: April 2008 Expected completion date: June 2011 Seeking LEED certification: Yes. Seeking LEED Gold certification. Description: A 134,000-sq-ft, three-story police facility with one level of subterranean parking.	San Pedro	City of Los Angeles, Port of L.A. Engineering Construction Division	McLarand Vasquez Emsiek & Partners, Inc. FTR International Inc.	\$45.2
47	San Rafael Corporate Center Start date: January 2008 Expected completion date: 2009 Seeking LEED certification: Yes. Seeking LEED Silver certification. Description: Three office buildings and two parking structures that will consist of about 240,000 sq ft.	San Rafael	Seagate Properties	BAR Architects BN Builders	\$45

Top Starts more than \$40 million but did not want to disclose specific dollar value

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One Hawthorne Start date: March 2008 Expected completion date: April 2010 Seeking LEED certification: Yes. Seeking LEED Silver certification. Description: A 24-story, 165 unit condominium building with three below-grade levels of valet parking including car stackers.	San Francisco	Jackson Pacific	EHDD Architects Ventures, LLC Webcor Builders
Thomas Jefferson School of Law Start date: October 2008 Expected completion date: October 2010 Seeking LEED certification: No. Description: An eight-story, 172,000 sq-ft high-rise office and classroom building. The steel-frame building will include a first floor reception area, office space and a warm shell area for a future bookstore/cafe and law clinic.	San Diego	Thomas Jefferson School of Law	Fehlman LaBarre Bovis Lend Lease, Inc.

Category breakdown of Top Starts 2009	Category breakdown of Top Starts 2008
Higher education: 16	Office: 17
Healthcare: 9	Healthcare: 12
K-12: 7	Higher education: 10
Office: 7	Residential: 10
Residential: 5	Hospitality: 7
Public building/institutional: 4	Public building/institutional: 7
Water: 4	Transportation: 7
Hospitality: 2	K-12: 6
Logistics/manufacturing: 2	Water: 4
Retail: 2	Retail: 3
Transportation: 1	Energy: 1
	Logistics/manufacturing: 1
	Sports facility: 1
Total projects: 59	Total projects: 86

The 2009 Top Starts list saw an increase in the percentage of public buildings submitted compared with the 2008 list. More than half of the projects submitted for the 2009 list were public buildings or could be classified as such. Higher education, which had 16 projects submitted, was one of the main reasons for the increase compared with the previous year. In the 2008 list, only about 40% of projects could be classified as public buildings.

Private-funded projects began to dry up in 2008 compared with projects started in 2007.

In our Top Starts list of 2008, we received 17 submissions for office projects, which represented about 20% of the total list. For this year's list, we received seven office projects begun in 2008, which represented about 11% of this year's list.

At the same time, the number of submitted residential projects dropped from 10 on the 2008 list to five on the 2009 list. What should be noted is that of the multi-family residential projects submitted for the 2009 list, three were for senior apartment-style complexes, perhaps showing the anticipation for baby boomers to start moving into such communities.

One other privately-funded development also saw a decrease in submitted projects when comparing the Top Starts from the past two years – hospitality. We received seven hospitality projects for our 2008 list, but only two hospitality projects for this year's list.

-- Joe Florkowski